

UNIVERSITY OF SWAZILAND
FACULTY OF SOCIAL SCIENCE
DEPARTMENT OF POLITICAL AND ADMINISTRATIVE STUDIES
BACHELOR OF ARTS IN SOCIAL SCIENCE YEAR III
SUPPLEMENTARY EXAMINATION 2011

TITLE OF PAPER: ADMINISTRATION OF PUBLIC ENTERPRISES

COURSE CODE: PA 307

TIME ALLOWED: THREE (3) HOURS

INSTRUCTIONS: ANSWER ANY FOUR (4) QUESTIONS

THIS PAPER IS NOT TO BE OPENED UNTIL PERMISSION HAS BEEN GRANTED BY THE INVIGILATOR

QUESTIONS

1. Discuss in detail, the following methods of privatising public enterprises;
 - (a) Management or employee buyouts
 - (b) Joint ventures
 - (c) Lease (25 marks)

2. Several environmental factors have a direct effect on the performance of public enterprises in Africa. Discuss the following factors:
 - (a) The 'developing country environment'
 - (b) The 'political dimension/environment' (25 Marks).

3. The generally poor performance of public enterprises in Africa has been attributed to a number of factors. Discuss the 'Human resource/personnel' and 'poor resource utilisation/allocation' challenges (25 Marks).

4. It has been argued that one of the most important steps in the reform of public enterprises in Africa is managerial reforms. Discuss (25 Marks).

5. The government controls public enterprises through a number of ways. Discuss the ministerial control (25 Marks).

6. Balancing control and autonomy of public enterprises has been a subject of great debate. Discuss any five measures that can be taken to ensure an acceptable balance between control and autonomy of public enterprises (25 Marks).

7. One of the challenges to the privatisation of public enterprises in Africa is said to be poor design and preparation for the privatisation programmes. Discuss (25 Marks).