

**UNIVERSITY OF SWAZILAND**  
**FACULTY OF SOCIAL SCIENCE**  
**BACHELOR OF ARTS (SOCIAL SCIENCE) YEAR 2**

**SUPPLEMENTARY EXAMINATION PAPER: JULY, 2017**

**TITLE OF PAPER: ADMINISTRATION OF PUBLIC ENTERPRISES**

**COURSE CODE: PA 307**

**TIME ALLOWED: THREE (3) HOURS**

**INSTRUCTIONS: 1. ANSWER FOUR (4) QUESTIONS:**

**2. ALL QUESTIONS CARRY EQUAL MARKS  
OF TWENTY FIVE (25) EACH**

**THIS PAPER IS NOT TO BE OPENED UNTIL PERMISSION HAS  
BEEN GIVEN BY THE INVIGILATOR**

1. Defining public enterprises as entities in which government has a majority shareholding is inadequate. Discuss the preceding statement and propose a more comprehensive definition of public enterprises. (25 marks)

2. Discuss the 'unique' environments in which public enterprises in the developing countries are said to be operating in. (25 marks)

3. What are the characteristics of public enterprises? Further, what is the justification for the establishment of public enterprises? (25 marks)

4. Discuss the role of any two of the following institutions in the control and monitoring of public enterprises:

- a) Legislature
- b) Ministry of Finance
- c) Specialized Public Enterprise Bodies (25 marks)

5. It has been argued that the policy framework within which public enterprises exist in Africa needs critical overhaul in order to realize improvement in the performance of public enterprises. Discuss. (25 marks)

6. Public enterprises in Africa have generally performed below expectations. Discuss any two of the following problems that have been identified as major contributors to this poor performance:

- a) Managerial problems
- b) Control and autonomy problems
- c) Human Resources problems (25 Marks)

7. Discuss why / how commercial measures of effectiveness are insufficient for measuring the effectiveness of public enterprises. Discuss also why / how management audits can be seen as an alternative to the weakness of commercial measures. (25 marks)

8. "Broadening ownership" and "reduction of fiscal burden" have been major reasons for the privatisation of public enterprises in Africa. Discuss. (25 Marks)